Ranui School Strategic Plan 2022 - 2023 Analysis of Variance						
Ranui School, a thriving learning community. (TLC)						
An agreed way to work together, with	Partnership - Our Ways shared responsibility, leading to a com-	nmon goal for mutual benefit				
		eness to in-depth application across the school				
Goal 1	Goal 2	Goal 3				
OUR WAYS - Partnership	GROWING - Ongoing Learning	HAUORA - Total Wellbeing				
Enhance relationships through effective communication: Face to face open conversations, alanoa & kōrerō, not time bound balanced strategic coalition groups, naintaining equity by ensuring 50% of groups are community Opportunities for mutual esponsibilities: when decision making to include to - design processes Strategic coalitions design, monitor and amplify progress, weekly communication re success of	- Families feel welcome and supported to work mutually alongside the school to benefit children's learning using a mutually agreed language when communicating - School and whanau work together to understand and interact with learning pathways, use of new learning tools, next steps and learning achievement based on the Rānui Learner Profile (Communication of - Reporting, technology, Multiple ways of learning)	 Establish and support a strategic coalition in order to develop a culture of wellbeing and belonging through mutual decision making and effective communication. Use co-design to unpack and continuously strengthen a common language so that everyone can participate with equity. 				
(Ranui Sc An agreed way to work together, with Treaty of Waitangi - Treaty responsive a	Ranui School, a thriving learning co Partnership - Our Ways An agreed way to work together, with shared responsibility, leading to a come. Treaty of Waitangi - Treaty responsiveness - an ongoing journey from awar and within the partnership Mahi Goal 1 Goal 2 GROWING - Ongoing Learning - Families feel welcome and supported to work mutually alongside the school to benefit children's learning using a mutually agreed language when communicating - School and whanau work together to understand and interact with learning pathways, use of new learning tools, next steps and learning achievement based on the Rānui Learner Profile (Communication of - Reporting, technology, Multiple ways of learning) Groups are community voices RBL, guiding coalition includes BoT member				

	-review school values as the foundation that reflects community voice & aspirations		
Reviewing & monitoring	Community voices are used as the foundation continually, to make decisions, review and monitor progress towards partnership goals -RBL voice collection annually - review, synthesize & identify priorities & develop an action plan (in partnership) Cultural inclusion & equity is at the forefront - through ensuring all knowledge systems are valued, accessed, consulted & used Focus - working towards a formal partnership as a signed agreement on ways to work in partnership	Keeping to the intent of Education Act, Tātaiako and Tapasā (RBL/AfL) -RBL/AFL are used as the pedagogical approaches -consider monitoring the consultation processes with whanau	-Further refine and define belonging and total wellbeing to further review the whakapapa of the school's values.
Two Way - Local curriculum, Ranui Learner Profile & Whānau Aspirations	-Engage by agreement and by invitation to have shared outcomes to design a Ranui School Learner Profile & local curriculum - Balance power structures so that Community Agency and expertise are valued, utilised and learned from Focus - engagement as a partnership	 Co-design of Rānui School curriculum planning, processes and systems that link directly back to the Rānui Learner Profile, community strengths, voice and culture. Sustainable Te Reo Māori is implemented Valuing skill sets and culture through designing from and with community, Mana Whenua and whanau 	-Prioritise the strategic coalition to reach the desired outcomes. Prioritise Te Tiriti - Treaty and two way cultural responsiveness.

Ministry of Education National Professional Learning Development Priorities <u>WELLBEING</u>				
Mātauranga me te Reo Māori				
Marau ā kura Local Curriculum Design				
3. Aromatawai	Aromatawai 3. Assessment for Learning			

	Overview of Strategic Goal 1 - OUR WAYS - Partnership					
Ways of Working Towards Partnership	Enhance relationships through effective communication: - Face to face open conversations, talanoa & kōrerō, not time bound - Balanced strategic coalition groups, maintaining equity by ensuring 50% of groups are community	Structure (Structural changes necessary to enable equitable and genuine partnership) 2022 - The ways of working in partnership are established 2023 - Strategic Coalitions continue to plan, implement and review co-design projects. 2024 - Continue to monitor and evolve the ways of working in partnership (The B.O.T, The School, The Community) Information (Information should not be top down. Information should lead to trust) 2022 - Three strategic coalitions are operational. 2023 - Strategic coalitions to co-design, plan and implement new ways of communicating. 2024 - Critical mass of embedment in new ways of communicating.				
	Opportunities for mutual responsibilities: - when decision making to include co - design processes - Strategic coalitions - design, monitor and amplify progress, weekly communication re success of the partnership	Strategy 2022 - Develop a co-design strategy (*Time to Kōrero/Talanoa) 2023 - Implement and reflect on the co-design strategy for mutual responsibilities 2024 - Embed the co-design strategy for mutual responsibilities				

	 inclusive; community voices RBL, guiding coalition includes BoT member & community representative review school values as the foundation that reflects community voice & aspirations 			
Reviewing and Monitoring	Community voice is used as the foundation continually develop, to make decisions, review and monitor progress towards partnership goals - RBL voice collection annually - review, synthesize & identify priorities & develop an action plan (in partnership) - Cultural inclusion & equity is at the forefront (through ensuring all knowledge systems are valued, accessed, consulted & used)	Genuine identification of priorities leads to clear partnership action Culture and Structure (Continually use and reflect on the voices of the community when making decisions) 2022 - Measure how the school is sharing power within the community partnership 2023 - Continue to develop ways to measure how well the partnership is going to present evidence of progress. 2024 - Embed use and reflection on the voices of the community to maintain the community and school balance when making decisions		
Two Way - Local curriculum, Ranui Learner Profile & Whānau Aspirations	Engage by agreement and by invitation to have shared outcomes to design a Ranui School Learner Profile & local curriculum - Balance power structures so that Community Agency and expertise are valued, utilised and learned from	Engagement as a partnership - Equity is a process Structure 2022 - Strategic Coalition to design a Rānui School Learner Profile/s based on shared values and aspirations (Ways to participate and understand the learning pathways). 2023 - Implement the established partnership ways to maintain balance of power in any school / community developments 2024 - Continue to embed and evolve "Ranui Ways" throughout school / community interactions		

Overview of Strategic Goal 2 - GROWING - Ongoing Learning						
Ways of Working Towards Partnership	Families feel welcome and supported to work mutually alongside the school to benefit children's learning using a common language when communicating	Culture and Communication 2022 - Build the conditions for effective and mutual relationships (whānaungatanga) through a co-design process - Review current structures & processes and develop a common language based on whānau feedback and voice 2023 - Trial and implement with whānau the new ways of working in the learning pathways 2024 - Embed and continue to monitor the new ways of working in the learning pathways				
	School and whanau work together to understand and interact with learning pathways, use of new learning tools, next steps and learning achievement based on the Rānui Learner Profile	Structure and Information 2022 - Learning strategic coalition to consider the ways in which whanau - understand, access and participate in learning. - Review and develop tools that align with the learner profile, draft learning pathways using whānau voice 2023 - Determine how student & teacher voice fits with information gathered & identify areas to be amplified or adapted 2024 - Ongoing review with whānau to further embed practices and systems				
	(Communication of - Reporting, technology, Multiple ways of learning)					

Reviewing and Monitoring	- Keeping to the intent of Education Act, Tātaiako and Tapasā (RBL)	Strategy 2022 - Workshops make clear links between Education Act, Tātaiako, Tapasā and RBL/AFL to support common understanding 2023 - Merge the concepts of the Education Act, Tātaiako, Tapasā and RBL/AFL with School Practices 2024 - Embed school practices		
	-RBL/AFL are used as the pedagogical approaches	Strategy, Structure and Skills 2022 - Establish a working Guiding Coalition based on school and community members 2023 - Sustain the Guiding Coalition and build its communication within the school 2024 - Embed Guiding Coalition practices consistently throughout the school		
	-Monitor and measure the impact of consultation processes with whanau	Information and Structure 2022 - Reflect on and use Voice Collection to review our shifts & determine areas to strengthen - Strategic coalitions are supported to design a tracking system for progress 2023 - Implement and trial the tracking system for progress to ensure continual use of voices improves practice across school systems 2024 - Embedded feedback loop to monitor and measure the impact our actions have on our learners		
Two Way - Local curriculum, Ranui Learner Profile & Whānau Aspirations	-Co-design of Rānui School curriculum planning, processes and systems that link directly back to the Rānui Learner Profile, community strengths, voice and culture.	Information and Structure 2022 - Information shared with strategic coalitions so they are informed Voice collection contributes to co design draft profiles, values & draft local curriculum 2023 - Refine & strengthen drafts using external capability and capacity alongside Guiding Coalition 2024 - Embed through community confirmation of links in School direction		
	- Sustainable Te Reo Māori is implemented (Te Reo Māori is prioritised inline Te Titiri expectations)	Structure and Skills 2022 - Work at level 4B to achieve 3 hours per week in English Medium 2023 - Work towards level 4a (Up to 30%) and more than 3hrs) and be assessed once the teachers feel like they are achieving this level in English medium 2024 - Achieve and maintain Level 4a (Up to 30%) and more than 3hrs) and be assessed once the teachers feel like they are achieving this level in English medium		

- Valuing skill sets and culture through designing from and with community, Mana Whenua and whanau	Culture and Structure 2022 - Strategic Coalition gathers, reflects on and develops values and practices shared from voices across the school community, including mana whenua, to determine "Ranui Partnership Ways". 2023 - Sustain values and practices established in co design coalition groups 2024 - Embed Ranui Learning Partnership Ways within all systems and practices
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Overview of Strategic Goal 3 - HAUORA - Total Wellbeing					
Ways of Working Towards Partnership	BOT Establish and support a strategic coalition in order to create a culture of wellbeing and belonging through mutual decision making and effective communication.	Structure and Culture 2022 - Use the ways of working in partnership (wananga/talanoa/conversations) to prioritise the whanau voice as a basis for our shared school values. 2023 - Establish Rānui School Hauora systems that create the equitable culture of agency around one's own educational pathway. 2024 - Embed Rānui School Hauora systems and continue ongoing communication and review with whānau to further adapt practices and systems			
	Use co-design to unpack and continuously strengthen a common language so that everyone can participate with equity.	Strategy, Structure and Culture 2022 - Use the codesign process to balance the power structures to move towards Our Rānui Ways and develop a common language (Equity as a process) 2023 - design, implement and trial a monitoring system that measures equity and impact of participation and understanding 2024 - Ongoing implementation and review of equity in participation and understanding to embed common language in any structures and practices			

Reviewing and Monitoring	Further refine and define belonging and total wellbeing to further review the whakapapa of the school's values	(Embedded in the actions of the other goals within in the Hauora Strategic Goal)
Two Way - Local curriculum, Ranui Learner Profile & Whānau Aspirations Prioritise Te Tiriti - Treaty and two way cultural responsiveness.		Structure and Culture 2022 - Coalition leads exploration and design of Ranui Treaty Ways. *in consultation with Te Kawerau a Maki and whanau voice 2023 - Shared responsibility, ensuring that Ranui Treaty Ways are evident in partnership practices 2024 - Codesign process continues to refine implementation of the Ranui Treaty Ways practice in response to voice collection and monitoring of the impact on learners
	Prioritise the three strategic coalitions to reach the desired outcomes.	Structure and Culture 2022 - BOT and senior leadership team work together to enable the strategic coalitions to enact the three strategies of growing partnership, growing learning, ensuring hauora/total wellbeing is the foundation for our vision of a THRIVING LEARNING COMMUNITY. 2023 - BOT and SLT continue prioritisation of the three key strategies to be further embedded 2024 - BOT and SLT continue to review implementation of the three key strategies

STRATEGIC COALITIONS - WALK TOGETHER definition - Arama Mataira info@walktogetherdesign.com

What is a Strategic Coalition?

A strategic coalition is a small focused group of people who are tasked with supporting the vision along its journey to the desired outcome. The coalition takes a 'helicopter view', *connecting*, *communicating* and *informing* in regard to direction, progress, and decisions. They act as messengers, facilitators and navigators between all of the stakeholders and feedback to the BoT & whānau/community along the way.

What role does the SC have?

The formation of the Strategic Coalitions is a significant milestone, because it means that an important condition of sustainability has been achieved. Responsibility for strategic leadership of the change has moved from one person (e.g a school principal and/or hierarchy) to a collective group (distributed or shared leadership), so that success is no longer dependent on the enthusiasm of one individual or the dominant power-structure.

Part of the role is to:

- 1. Support the BoT to achieve the shared vision of a Thriving Learning Community over time. Each strategic coalition is accountable to the BoT for the work carried out.
- 2. Connect to different stakeholder groups who are likely to be impacted by the change (e.g. whānau and learners or the health services), or who may be key in bringing it about some of the change. Sometimes the group will invite people with specialised knowledge (e.g in education or services or community elders) that may be important in the change.

How does a SC work?

The SC are supported through intercultural facilitation to work on each strategy. They meet regularly at agreed times to work specifically on the longer-term change. Some of the ways of working are through co-design, wananga and talanoa where spaces are created to participate in the projects that come under each strategy. It's important to understand the SC is not a leadership group. It is a coalition of people to support all stakeholders to move towards the shared vision.

Who can be on a SC?

Anyone can be a part of a strategic coalition. It helps if those who want to be considered for a role in a strategic coalition;

- wholeheartedly support and believe and therefore share in the BoT's shared vision of Thriving Learning Community
- Have a desire to want to champion the journey, and bring people together to participate
- Believe they have the ability to be challenged and supported through intercultural facilitation
- Want to participate for the greater good of improving the system and experiences for learners at Rānui school
- Want to collaborate in partnership

50/50 and Partnerships of Equity

One of the ways Walk Together supports working with equity as a process is to aim for equal representation of parties when setting up the SC. In the case of Rānui, each strategic coalition should aim to have 50% representation from the school and 50% representation from the community (made up of whānau, learners, service providers, elders, community representatives or other identified stakeholders).

Next Steps for Rānui

The BoT will provide prospective coalition members and stakeholders with common information as a start point, to enable them to determine whether they wish to be involved. They may also directly ask people to be involved in a SC.

Annual Plan 2022

TERESSA - PUT FOOTNOTE ABOUT Te Tīrītī & Education Amendment Act on each of the 3 previous areas?

To Rānui School the BOT represents the interests of the community and the Ministry of Education

To modify: School Actions and Strategic Coalition actions - separate and colour code

Strategic Goal 1: OUR WAYS - Partnership

	Possible Strategic Priorities	Action - toatally dependent on Strategic Coalition	Possible outcome	Responsibity to manage	Who/What are we Accountable to	Forecast of phase completion
Ways of Working Towards Partnership	Enhance relationships through effective communication: 2022 - The ways of working in partnership are established.	Stocktake on how we presently communicate with whanau (Do a survey on what whanau find effective ways of communicating at the moment) ready for possible	A collection of voices about how the school communicates	PSC / Teressa and Allisa	PSC	Phase 1 term 1

 Face to face open conversations, talanoa & kōrerō, not time bound Balanced strategic coalition groups, maintaining equity by ensuring 50% of groups are community 	use or adaptation by Partnership Strategic Coalitions (PSC) Explore possibilities of using Home School Partnership Hui - whānau talking with whānau Compare to voices Look at our (Rānui Ways - Equal power structures) - Information leading to trust - Information that is not top down - Trying to get to equal authorities Compare with whanau voices Work together to develop ways to work together - Get community together to develop the pathway - Obtain authority to commit	Review the Home School Partnership Programme? Document on what Ranui Ways looks like Putting the guidelines in to action	Partnership Strategic Coalition (PSC) PSC PSC	BOT (Representing community and MOE as equal Authority)	Term 3 Term 4 Term 4 - 2023
2022 - Three strategic coalitions are operational.	-				

Opportunities for mutual responsibilities:			
2022 - Develop a co-design strategy (*Time to Kōrero/Talanoa)			
- when decision making to include co - design processes - Strategic coalitions - design, monitor and amplify progress, weekly communication re success of the partnership - inclusive; community voices RBL, guiding coalition includes BoT member & community representative - review school values as the foundation that reflects			
community voice & aspirations			

Reviewing and Monitoring	Community voices are used as the foundation continually, to make decisions, review and monitor progress towards partnership goals			
	2022 - Measure how the school is sharing power within the community partnership			
	- RBL voice collection annually - review, synthesize & identify priorities & develop an action plan (in partnership) - Cultural inclusion & equity is at the forefront - through ensuring all knowledge systems are valued, accessed, consulted & used			
	Focus - working towards a formal partnership as a signed agreement on			

	ways to work in partnership			
Two Way - Local curriculum, Ranui Learner Profile & Whānau Aspirations	Engage by agreement and by invitation to have shared outcomes to design a Ranui School Learner Profile & local curriculum 2022 - Work with Strategic Coalition to design a Rānui School Learner Profile/s. - Balance power			
	structures so that Community Agency and expertise are valued, utilised and learned from			
	Focus - engagement as a partnership			

	Strategic Priorities	Action	Measures	Responsible	Accountable	Forecast of Completion
Ways of Working Towards Partnership	Families feel welcome and supported to work mutually alongside the school to benefit children's learning using a mutually agreed language when communicating 2022 - Build the conditions for effective and mutual relationships (whānaungatanga) through a co-design process	Action Clarity is checked and refined in a deliberate manner to ensure all participants have a similar understanding - consult with whānau to compare voices & adapt language for improvement	Attendance at informal 'chats"	Heather	BoT / Whānau reporting	Terms 2/ 3 / 4
	-School and whanau work together to understand and interact with learning pathways, use of new learning tools, next steps and learning achievement based on the Rānui Learner Profile (Communication of - Reporting, technology, Multiple ways of learning)	Explore, develop & and confirm Ranui School graduate profiles (both Māori / English Medium) - Build on and extend connections with profiles in Student led conferences and ongoing student agency focus combined with Tapasā practice throughout school systems and practice	Whānau Conversation voice collection shifts in balance	School systems shift	BOT & whānau	Term 2
	2022 - Learning strategic coalition to consider the ways in which whanau - understand,	-Children, whanau and teachers link systems and practice to profiles	Voice collection from informal chats	Strategic Coalition / groups of		Term 3

	access and participate in learning Review and develop tools that align with the learner profile, draft learning pathways using whānau voice	independently and this impacts on regular attendance		interested whānau, teachers		
Reviewing and Monitoring	- Keeping to the intent of Education Act, Tātaiako and Tapasā (RBL) 2022 - Workshops make clear links between Education Act, Tātaiako, Tapasā and RBL/AFL to support common understanding	- Develop Teacher knowledge of the teacher capabilities and what it looks like in the classroom context - Implement the identified strategies within RBL in line with everyday teaching Ongoing RBL data collation - Teachers incorporate indicators developed increasingly in classroom and everyday practice - Whānau and children tell us they feel respected and their input and views are used to improve learning relationships	Whānau Conversations	All staff	ВОТ	

	- Explore & develop Draft Ranui School intent of Tapasa / Tātaiako documents in line with RBL & everyday teaching & school practices- use Turu; identity, language & culture, collaborative & respectful relationships, effective pedagogy - RBL profile collation shows teachers are developing stronger strategies in the relationship area - Investigate and make connections with practices and systems at school level		
-RBL/AFL are used as the pedagogical approaches 2022 - Establish a working Guiding Coalition based on school and community members	- Targeted Professional Learning Development related to the needs identified on the profile from coaching analysis		

- Spread North East meetings, revisit and implement at each team level - Strengthen the capacity of the Impact Coach Team to affect Student Agency - Explore and develop Ranui School specific RBL processes and systems that link clearly with the intent of Tataiako, Tapasa, Learning Partnerships, Well being. - Continue to develop and formalise Ranui School RBL frameworks in all school processes and systems
- Further develop Guiding Coalition and Feedback to staff

- Introduce use of GPILSEO to develop understandings of links of RBL with the school systems - Keep developing Guiding Coalition and Feedback to staff	
(Te Whakatipu Kākano) - Continue and strengthen all areas of the archway through action to develop next steps from Practice Analysis Conversations (PACs) using student voice collected - Targeted PLD related to needs identified in PACs - Review use of the tuhi exemplars in team for consistency and identify where key learning needs to be developed through student data collected	

- Build sustainability within the team to take on leadership roles in PAC conversations
- Develop capacity of team members to act on student voice and respond at the time in the lesson to needs identified - Children speak clearly about their learning and next steps
- Continue to embed quality practice in tuhi and develop a focus on pānui AFL practice to affect student achievement in the whānau and across the kāhui ako Implement the tuhituhi assessment tool with AFL Team members lead effective coaching

		- Embed AfL framework and practice within the team - Student agency over their learning is well established - Ongoing - possibly Te Tau/whenu focus?		
	-Monitor and measure the impact of consultation processes with whanau 2022 - Reflect on and use Voice Collection to review our shifts & determine areas to strengthen - Strategic coalitions are supported to design a tracking system for progress	can play coach/ learner roles		
Two Way - Local	-Co-design of Rānui School curriculum planning,	 clarify 'achievement' and deepen 		

curriculum, Ranui Learner Profile & Whānau Aspirations	processes and systems that link directly back to the Rānui Learner Profile, community strengths, voice and culture. 2022 - Information shared with strategic coalitions so they are informed. - Voice collection contributes to co design draft profiles, values & draft local curriculum	understanding of progress towards goals Ranui School curriculum planning links directly to profiles, community strengths and the intent of Tātaiako & Tapasā Children and whanau can talk clearly about progress in learning Ongoing - based on strengths /needs arising As above, with positive impact on regular attendance			
	Sustainable Te Reo Māori is implemented	- Review strategic plan each term to keep focus			
	2022 - Work at level 4B to achieve 3 hours per week in English Medium	- Support English Medium Kaiako to learn and Use te Reo Māori in the classroom - Promote teachers taking advantage of the Te Ahu o te Reo Māori course funded by the Ministry of Education and also Te Reo Tuatahi - Whakamānawatia i te Reo programme	Breakdown The possibilities and opportunities for Te Reo Māori at Rānui Teachers participating in Te Reo Tuatahi workshops	Teressa and Monica Monica	Beginning of term 2 Beginning of term 1 - Te Reo Tuatahi

	- Create Activity Boxes with reinforcement learning Activities	Finished Box	Monica	End of term 2
	- Continue to improve teacher confidence through using a specialist (Te Reo Tuatahi) and modelling in staff hui	Teacher feedback	Teressa and Monica	All year (2022)
	- Systems within Rānui School that promote the use of te reo and tikanga Māori: - Termly powhiri lead by different areas of the school - Daily classroom systems of promoting opening and closing affirmations and waiata students leading this time - Fortnightly assemblies with opening and closing affirmations and waiata - Having a weekly Kapa Haka Tutor for English Medium students - Expected learning time dedicated for	Breakdown The possibilities and opportunities for Te Reo Māori at Rānui	Teressa and Monica	Beginning of term 2

	the teaching of Te Reo Māori in English medium classes - Review programmes that are trialled and evaluated for effectiveness. Collect teacher and student voices. - Use SMS to track progress	Teacher Feedback Tracking system	Teressa and Monica	Beginning of term 4 All year
		(etap)	Teressa and Monica	
- Valuing skill sets and culture through designing from and with community, Mana Whenua and whanau				
2022 - Strategic Coalition gathers, reflects on and develops values and practices shared from voices across the school community, including mana whenua, to determine "Ranui Partnership Ways".				

Strategic Goal 3: HAUORA - Total Wellbeing

	Strategic Priorities	Action	Measures	Responsible	Accountable	Forecast of Completion
Ways of Working Towards Partnership	-Establish and support a strategic coalition in order to develop a culture of wellbeing and belonging through mutual decision making and effective communication .	- Develop a school culture that promotes good wellbeing practices for all students and staff, responding to specific wellbeing concerns and issues Develop a culture of wellbeing based on shared values and positive relationships throughout the school community.	- Review practice in reality, through community and school voice collection - Ongoing review to strengthen and embed systems and practice.			

- Expand and
embed Ranui School
culture of wellbeing
through clear links
throughout school
systems, interactions and
everyday practice
PB4L
- Continue to
embed, and
review PB4L
practices and
customise to
meet the needs
of our learners.
- School values
explicit and
visible in all
aspects of school
practices.
- Strengthen and
embed systems
and practice
- Strategic Coalition to
review current practice
and voices gathered
around hauora.
- Codesign a
wellbeing
strategy based
on shared values
and positive
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		relationships with tangata whenua and throughout the school community. - Review and consider the current values that are used within the school - Define total wellbeing/Hauora		
	-Use co-design to unpack and continuously strengthen a common language so that everyone can participate with equity.	Language and definitions Review current structures, school language and processes and develop a common language based on whānau feedback and voice - Strategic coalition manages the Implementation of a common language in all communication		
Reviewing and Monitoring	-Further refine and define belonging and total wellbeing to further	*PB4L (Restorative Practice) *Mana potential		

	review the whakapapa of the school's values.	*Whānau priorities, Te Tīrītī and Te Kawerau a Maki values and the principles of Tapasā are used to review and establish agreed shared school values			
Two Way - Local curriculum, Ranui Learner Profile & Whānau Aspirations	- Prioritise Te Tiriti - Treaty and two way cultural responsivenes s.		-prioritisation into knowledge about how Ranui Treaty responsiveness kaupapa within two way curriculum development looks like: beliefs, experiences and confidence		
	- Prioritise the strategic coalition to reach the desired outcomes.		resources, ? and time for Strategic Coalition to investigate and co construct hauora strategies and shared values Values established together are used in all strategic coalition interactions to help identify the Ranui School learner profile/s and values - Amplify steps towards success in local curriculum and		

	I	hauora development, shifts towards Learner profile outcomes		
		profile outcomes		

Strategic Priorities	Action	Measures	Responsible	Accountable	Forecast of Completion
Relationship Based Learning (RBL) - Targeted Professional Learning Development	Teams to video 20 min lessons in (Red level)	1)March 15th Staff hui		Chris	1-Staff hui 15th March (next TBC)

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related to the needs identified on the profile from coaching analysis. - Strengthen the capacity of the Impact Coach Team to	2.	Targeted Professional Learning Development related to the needs identified on the profile from coaching analysis	2) Review and add to our Ranui CRP Exemplars with the staff.	Chris, RBL team and Guiding Coalition	2- Create timetable for Term 1, revise T2-4.3- Organise Guiding Coalition
affect Student Agency	3.	Guiding Coalition - monitoring progress and giving feedback regularly in a clear way to staff	3) Regular Guiding Coalition meetings to fit a purpose. Feedback to staff		meeting for term 1 (Zoom?) 4- ZOOM after data collection?
- Develop understanding and practical use of the GPILSEO (with new Guiding Coalition team) as a genuine strategic tool.	4.	Keep developing on our North East meetings, revisit and implement at each team level	4) RBL Staff Hui NE meetings with their whanau teams.		5- Meet with SMT to discuss 6- Meet with SMT
	5.	Develop Teacher knowledge of the teacher capabilities and what it looks like in the classroom context	5)Look into how the teacher capabilities should align with RBL		to discuss
	6.	Explore and develop Ranui School specific RBL processes and systems that link clearly with the intent of Tataiako, Tapasa, Learning Partnerships, Well being.	6) Look into how this all aligns		

 Develop/fine tune understanding of the archway. (At Kāhui Ako (KA) and in the whānau) 	-Collaboration and analysis of AFL ob servations and PAC.	June, Cindy, Ernest	Cindy	Term 1-4 At shared Kāhui Ako seminars and workshops
Participate in AFL observations with the kāhui ako and whānau) and team	-Recorded sessions, written and oral feedback and			·
PAC conversations	feedforward.			
 Provide feedback/feedforward to teachers to improve AFL practice. 	Share on the shared drive.			
 Implement the tuhituhi tool into the AFL process to be used in the classroom. LIs to be used from the tool to be used in AFL tuhituhi lessons. Using student data from the tuhituhi tool. 	Exemplars to highlight the use of tuhituhi tool, AFL archway and classroom practice.			Term 1-4 (pld with the Kāhui Ako)
5) Share lessons with kaiako in KA6) Link Culturally Responsive	Co construction hui with whānau and KA			Term 2-4
	understanding of the archway. (At Kāhui Ako (KA) and in the whānau) 2) Participate in AFL observations with the kāhui ako and whānau) and team members to conduct the PAC conversations 3) Provide feedback/feedforward to teachers to improve AFL practice. 4) Implement the tuhituhi tool into the AFL process to be used in the classroom. LIs to be used from the tool to be used in AFL tuhituhi lessons. Using student data from the tuhituhi tool. 5) Share lessons with kaiako in KA	understanding of the archway. (At Kāhui Ako (KA) and in the whānau) 2) Participate in AFL observations with the kāhui ako and whānau) and team members to conduct the PAC conversations 3) Provide feedback/feedforward to teachers to improve AFL practice. 4) Implement the tuhituhi tool into the AFL process to be used in the classroom. LIs to be used from the tool to be used in AFL tuhituhi lessons. Using student data from the tuhituhi tool. 5) Share lessons with kaiako in KA 6) Link Culturally Responsive -Recorded sessions, written and oral feedback and feedforward. Share on the shared drive. Exemplars to highlight the use of tuhituhi tool, AFL archway and classroom practice. Co construction hui with whānau and KA	understanding of the archway. (At Kāhui Ako (KA) and in the whānau) 2) Participate in AFL observations with the kāhui ako and whānau) and team members to conduct the PAC conversations 3) Provide feedback/feedforward to teachers to improve AFL practice. 4) Implement the tuhituhi tool into the AFL process to be used in the classroom. LIs to be used from the tool to be used in AFL tuhituhi lessons. Using student data from the tuhituhi tool. 5) Share lessons with kaiako in KA 6) Link Culturally Responsive	understanding of the archway. (At Kāhui Ako (KA) and in the whānau) 2) Participate in AFL observations with the kāhui ako and whānau) and team members to conduct the PAC conversations 3) Provide feedback/feedforward to teachers to improve AFL practice. 4) Implement the tuhituhi tool into the AFL process to be used in the classroom. LIs to be used from the tool to be used in AFL tuhituhi lessons. Using student data from the tuhituhi tool. 5) Share lessons with kaiako in KA 6) Link Culturally Responsive AECorded sessions, written and oral feedback and feedforward. Share on the shared drive. Exemplars to highlight the use of tuhituhi tool, AFL archway and classroom practice. Co construction hui with whānau and KA

learning (profile A / B) for learner focused relationships.		

Learning with Digital	and an Mhanana'	A District Operation	Deliable Tana	Delieleie	T 4
Fechnologies (LWDT) - Continue to develop a Ranui School Curriculum document - Develop learner capability of LWDT	 explore Whanau voices - What do they want from the Digital Curriculum? Concerns? Parent evening Plan for direction based around the voices Presenting the Curriculum Action as a draft to Board of Trustees after voices are collected Develop learning in context by using student inquiry Develop through literacy and maths plans Staff hui to use and explore devices - 10mins in staff hui to explain apps investigate how teachers use DT consumer - teacher Begin developing student progressions /expectations Create learner guides for staff and students to use to enhance the use of digital devices through a focus group (Digital Club) 	A Digital Curriculum Teachers implementing the digital curriculum in class. Learner guides created	Delishia - Teressa	Delishia	Term 1 - Collect Whana voices - Draft Curriculur completed - Work with learners in a digital Devices Club Term 2 - Present to staff - Review and amend Curriculum - Develop learner guides to use devices - 10 min slots at staff hui to explore apps Term 3 - Present to BOT - 10 min slots at staff hui to explore apps Term 4 - Check in with teachers on how they are using devices in class

Mindlab ((Te Whakatipu Kākano)		angeing developes of	toom		Ongoing there is t
- Teachers continue personal study	 3x teachers in Te Whakatipu Kākano enrolled in Mindlab study 2021 	- ongoing development of well informed practice and curriculum knowledge	-team		Ongoing throughout year
Incorporation of new learning is implemented in increasingly natural manner as students using relevant digital tools	 Ongoing use in student inquiry presentations, sharing of kapahaka actions and words with whānau AfL incorporation as a tool for recording and review, examples 	- children and whānau use resources available to support learning -teachers share lessons for practice analysis observations and conversations	-team	Cindy	Ongoing Kahui Ako presentations, sharing
 Team has a clear philosophy and understanding of how LwDT fits with a Māori philosophy of learning 	 draft developed fits with learning from Mindlab study 2020 - based on research and whānau feedback 	-Draft completed by end of term 4 ready for discussion with whānau 2022	-team		Term 4 2021
- Online learning possibilities continue to be explored	 Preferred platforms for communication and lessons investigated 	-check what platforms Henderson Intermediate uses - keep experimenting with SeeSaw	-team		Ongoing throughout year
		Willi Seesaw			

Writing (Oral Language)		:			
 Embed new practices and learning to increase capability and engagement. Ensure practice is based on the effective delivery document for literacy. 	 consolidate and extend learning and practice through use of current models DPs to observe shared and guided reading. DPs to facilitate learning in PLGs review links to ESoL strategies and support resources 	-fortnightly hui -2x term observations using matrices to identify team trends / needs -T4T facilitator makes explicit links after observations using ESoL strategies and support resources	Teressa and Allisa Tools4Teachers	Teressa and Allisa	- Observations 2x term show shift on matrices by end of each term for each teacher
	 use of meaningful independent activities that include writing across the curriculum 				
Reading (Oral Language) Embed new practices and learning to increase capability and engagement. Ensure practice is based on the effective delivery document for literacy	 identify and provide needs based PD develop and extend use of meaningful independent activities review links to ESoL & support resources compile models/ videos of effective strategies /practice 	- Observation & coaching based on needs identified in initial observations	Teressa and Allisa and Tools4Teachers facilitator	Teressa and Allisa	- Observations 2x term show shift on matrices by end of each term for each teacher

					
To lift teacher practise through coaching and PLD To develop delivery documents in mathematics.	Explore various approaches to create Delivery Documents for each area of the school. Te Whakatipu Kakano Document completes	Teacher staff meetings feedback	Sheree and Teressa	Sheree and Teressa	TWK Term 1 Wk3 - share Junior, Middle school and senior document.
	Curriculum Delivery Documents to contain; - Guides of how to teach maths at Ranui in the (Area of the School) - Knowledge -How to implement in programme	Digital copy of delivery document.		Sheree	Term 1 Wk 6 - math obs & hui with tean Term 1 wk 8 Document development
	- Activities & lessons - Strategy - What are they? Deliberate acts of teaching - Problem solving - What it it & how to implement in programme - Big ideas in Mathematics - Strand fit	Observation & coaching based on needs identified in initial observations			Term 2 modelling to classes (2 days worth)
	 What are they? Implementation & integration Strategies & activities Independent Activities Group boxes, targeted to learning need, resources available 	Teacher implementing new learning in their practice			

 Implementing digital tech in maths 			
Steps to do this - Observe 2 weeks - Look for trends - Discuss with whanau their trends, needs and wants - Devise guidelines - Model and coach with staff as needed - Revise plan	Participation in Staff Meetings. Staff meeting notes/slides available to all staff on shared drive & website		
PD - Staff Hui (1 staff hui per term) increases teacher content knowledge - Strand - Programmes - ensure coverage - 2yr cycle? needs based?	Staff Meetings Term 1 wk 2 & Wk 8 Term 2 Wk 6 Term 3 Wk 2 & wk 7 Term 4 Wk 2		

Te Reo Maori (English Medium) - Develop a strategic plan for sustainable implementation - Budget to explore and implement scaffolded introduction to Te Reo Maori me ona tikanga journey for all learners - students, staff and community (Cultural	 Meet with Teressa to outline what Te Reo Maori CCD may look like Use MOE and other documents to develop a draft of a strategic plan Develop Action Plans to carry out strategic plans Workshops with staff to 	- A strategic plan Draft - Action Plan	Monica Teressa Andria (Te Reo Tuatahi)	Monica and Teressa	Strategic Draft - Term 2 (End of term 2) Workshops with Staff - 1 per term
1 -	, , ,				

Strategic Focus Area: Respect - maintain a culture of belonging where partnerships are based on communication that is genuine, agentic, respectful, inclusive and effective

Strategic Goal 2: Enhance positive relationships through effective communication **Initiative 2a:** Collaborate to improve wellbeing and positive behaviour for learning

Strategic Priorities	Action	Measures	Responsible	Accountable	Forecast of Completion
*NOTE Wellbeing is also woven throughout other strategic priorities and actions. Develop a school culture that promotes good wellbeing practices for all students and staff, responding to specific wellbeing concerns and issues.	Survey whanau, staff and students to collect voice to identify priority areas regarding health and well being of students. Develop and implement an action plan to address the priority areas from the survey. Monitor progress toward goals. Staff to have a wellbeing goal which is regularly reviewed.	NZCER Welling@School survey - Staff and Students Whanau - through Walk Together initiative. Priority areas identified in the action plan monitored and reported on termly.	Allisa	Allisa Allisa and Heather	Staff Goal Setting: Week 1 and 2 2021 reviewed termly. Survey: Week 5 Term 1 Action Plan: Term 2 2021

Develop a culture of wellbeing based on shared values and positive relationships throughout the school community.	Actively seek student voice in the development of the action plan to address priority areas through focus groups, class discussions, quality circle time, student wellbeing team. Termly analysis of PB4L data from etap with student wellbeing team.	Student voice is recorded and actions suggested are evident in the action plan.	Allisa	Allisa	Week 8 Terms 1-4
	Wellbeing focused needs based PLD as part of staff meetings. Engage in a variety of well-being activities and programmes.	Monthly as part of staff meetings. Notes available for all staff on google drive/google sites	Allisa	Allisa	Termly voice analysis/collectio n/input. Monthly 2021
	 Resources: The Good New Habits Book 2018 Mental health education and hauora: Teaching interpersonal skills, resilience, and wellbeing. 2018. Five Ways to Wellbeing at Work Toolkit. 	Wellbeing work displayed for staff to refer to. Review of the effects of actions taken regarding concerns from staff wellbeing survey.	Allisa with staff	Allisa	Use of resources monthly - at onset of staff meetings.
	Foster leadership and responsibility in all students, deliberate strategies to empower students: Unpack leadership qualities: Who in your life has influenced you? How	Students can state what makes a good leader. Leadership skills evident in students -	Allisa to work with staff (regarding lesson development).	Allisa	Review: End of term 2 and 4.
	can that inspire you to be a leader? Design of PB4L lesson related to leadership.	evidence through key competencies.	Teachers (term 1 2021)	Teachers Whanau Leaders	End of term 2 2021

Opportunities made for students to take on roles and responsibilities with class and schoolwide. • Tuakana-Teina • Buddy classes • Power-sharing and Co-construction of learning • Peer mediators • Student Council/Travelwise	Evidence of lessons planned for (term planning). Evidence of discussion - whanau meetings. Student voice collection.	Whanau Leaders - Allisa to support. Allisa Teachers to ensure they have a range of roles and	Allisa	Reports to show evidence of leadership - term 2 and 4. By end of term 1 2021. Ongoing 2021 - roles and responsibilities. Termly voice
team Student Wellbeing Team Fruit/crossing/bins Powhiri/karakia/assemblies Student led conferences Passion Project Friday - implementation.		responsibilities.		collection. Weekly ongoing 2021
Heath and PE: Ensure at least 2 x Health and PE sessions per week (45 mins) Targeted physical education sessions with PE lead teacher for classes.	Evident in teachers planning. Terms 2-4 - scheduled on release timetable.	Whanau Leaders to check, teachers to plan.	Whanau Leaders	Termly By Term 2, Week
Whanau voice around wants/expectations for Health and PE.		Heather and Allisa	Heather and Allisa	3 voice collection.

	Voice collection collated and analysed.			Analysis by mid term 2.
Puberty/KOS programme cyclical.		Whanau Leaders	Whanau Leaders	
Continue to foster implementation of mindfulness programmes to help regulate children.	Evident in overviews.	Class Teachers Hannah and	Class Teachers	As needed daily.
Understanding Trauma PLD for staff (MOE).	Mindfulness link shared with staff.	Allisa to support. Allisa and Shelley	Allisa	
Purchase sensory regulation/calming items for students with sensory needs.	Timetabled in term 2, 2020.	Allisa	Allisa	
Review systems for monitoring			Allisa	End of term 2 2021.
wellbeing: pastoral care and guidance, i.e. HELP Hui, Attendance, pastoral notes in	Items purchased and	Allisa and Shelley		
whanau meetings, use of ETAP. Ensure wrap around support for	needs of children assessed / items given out.		Allisa and	Ongoing
students (teacher, SENCO, student, whanau, learning support coordinator and outside agencies).	Systems set up and	Allisa, Shelley, Hannah, SMT, WL and class	Shelley	
and dates a agentico).	shared with Shelley (reviewed/modified as needed).	teachers.		2 x per term.
Termly IEP/IBPs.		Allisa and Shelley.	Allisa and Shelley.	

	2 x per term HELP HUI RTLB and MOE liaison meetings termly. Pastoral care notes in whanau Hui.			Pastoral care fortnightly at whanau hui.
Continue to use external support to supplement leadership skills in students: Matesway and Girls Clubhouse (Ranui 135).	IEPs/IBPs on drive. Allisa to liaise with	Allisa	Allisa	Termly.
Successful induction and PLD for Learning Support Coordinator. Develop more comprehensive staff acknowledgement systems: • Lei of the week - voucher	Ranui 135. Students identified with teachers. Ongoing 2021 - regular meetings. PLD provided by MOE,	Allisa MOE	Allisa and Heather	Ongoing
 Best teacher Wellbeing goal acknowledgement. Random act of kindness 	and Kahui Ako. Courses as identified for need.	Allisa / all staff	Allisa	As needed ongoing throughout year.
days (2 x terms staff involvement, 2 x school Acknowledgement of birthdays and special occasions. Increase well-being initiatives for staff: such as Well-being goal setting Staff social event (mid and	Acknowledgement has happened.	Allisa / all staff	Allisa	Ongoing weekly/termly.
end of year).		Allisa	Allisa and Heather	

Wellbeing 'packs' times at times of high pressure (e.g. reporting). Development of the Travelwise programme.	Wellbeing staff meeting minutes. Social event planned by week 6 term 2.	Social club group. Teachers involvement. Allisa and student group.	Allisa	Wellbeing goal termly review end of term. Ongoing. Wellbeing packs - reporting times, data due. Goals met termly.
	Travelwise goals set. Contact travelwise liaison term 1.			

Positive Behaviour for Learning	Review PB4L Handbook - practices, expectations and guidelines.	PB4L handbook updated.	Allisa (with staff input)	Allisa	Term 1, 2021
Continue to embed, and review PB4L practices and customise to meet the needs of our learners.	PB4L signage to be updated throughout the school.	New signage visible.	Allisa (staff, students)	Allisa	Term 3, 2021
School values explicit and visible in all aspects of school practices.	PB4L / Values updates in fortnightly newsletter to parents.	Update in newsletter.	Allisa	Allisa	At least monthly.
	Ensure PB4L Ranui Expectation Matrix is displayed in all classrooms • Purchase poster size for all classrooms, staff room, and	Costing term 1, 2021 week 4. Matrix displayed in rooms (old version by	Allisa Teachers	Allisa	Week 4, Term 1 Week 4, Term 1
	office area.	week 4 2021) Walkthrough New posters up by end term 1.	Allisa Allisa	Allisa Allisa	Week 4, Term 1 End of term 1
	Ongoing staff PD - PB4L fortnightly at staff meetings.	Fortnightly minutes.	Allisa	Allisa	Fortnightly staff
	Weekly PB4L updates, termly walkthroughs to inform feedback and PD.	Emailed through weekly. Walkthrough summary	Allisa	Allisa	meetings Weekly PB4L updates
		presented to staff termly.	Teachers	Whanau Leaders	Term 1, 2, 3, 4 Walkthrough
	Clear PB4L classroom expectations developed.	Evidence of PB4L lessons in teachers	Allisa and Staff	to check	update.
	Voice collection on PB4L needs	planning weekly. Termly first staff		Allisa	Weekly.
	from staff.	meeting.	Teachers	Whanau Leaders	Termly

Deliberate and explicit acts of teaching around the school values and expectations. Weekly PB4L focus and lessons - co-constructed teaching with the students. Learner displays of what the values/expectations look like in action.	Evidence in planning of deliberate teaching around expectations. Evidence in rooms of unpacking expectations - students to refer to.	Teachers	Whanau Leaders/Allisa	Weekly
Teachers modelling agentic talk and wellbeing woven across the curriculum through use of the Culturally Responsive Practice profile indicators (empowering students, relationships and belonging, discursive practices). PB4L data to be consistently entered on etap, and unpacked x 2 a term in teams and student wellbeing teams.	Decrease in deficit talk happening. Voices collection - term 3 CRP observations termly. Email of entries-reminders to be given Teachers entering the data.	All staff CRP lead team CRP impact coaches, Chris Kell to timetable. Teachers	All staff Chris Kell Chris Kell Allisa / Whanau leaders	Consistently Term 3 Terms 1-4 As needed
Ensure restorative practices are effectively implemented (where students are empowered to lead and take increasing responsibility for their actions. • Restorative Conversation Card for all staff and termly practise during staff meetings.	Practise of restorative conversation with staff. Collection of restorative thinking sheets x 2 a term.	Allisa and Staff Allisa	Allisa Allisa	Week 4 Term 1 Week 10 Termly

 Use of restorative thinking sheets. Review school behaviour management process. 	Review process and share with staff.	Allisa and staff	SMT team	Week 8 Term 1
Ensure consistent use of school-wide positive behaviour				Ongoing
recognition system. Celebration/acknowledgement of	Record of Golden R recipients.	Allisa/Shelley to enter on google	Allisa and Shelley	
strengths, potential and achievement:	Staff awards each	doc.		Ongoing
Golden R's - track online Golden Tickets - track	week. Teachers to get	Teachers	All teachers	Daily/Weekly - to get voice
caught being good certificates. Introduction of classroom 'Golden R' system.	acknowledgement certificates to go home.	Teachers	Teachers	Week 7, Term 1
Lei of the week.	Use would be evident	Teachers	Teachers	
Best teacher Introduce phone call home for positive acknowledgement of	on walls.	Allisa to set up.	Allisa	Weekly
students.	Parent feedback.	Teachers to make calls. Whanau Leaders as part of pastoral care in meetings to minute who and reactions. Allisa to get voice from parents.	Whanau Leaders	

Strategic Focus Area: Respect a culture of belonging where partnerships have communication that is genuine, agentic, respectful, inclusive and effective

Strategic Goal 2: Enhance positive relationships through effective communication

Initiative 2b: Effectively involve community as partners in learning - Board led exploration and development

Strategic Priorities	Action	Measures	Responsible	Accountable	Forecast of
					Completion

Establish 3 Strategic Coalition (STG) groups:		Т

3) Education Act Amendment in action Tapasā, tataiako, RBL					
Local Curriculum - develop learning partnerships through local curriculum exploration and confirmation process	- Similar process as above to explore, refine and develop a Ranui School Curriculum (RSC) based on community aspirations for inclusion, alongside NZC, TMoA	Draft Ranui School Local Curriculum shared back to all Survey voice - all stakeholders	Teachers, children, whānau	Allisa, Teressa, Heather	July - September 2020 July

Tapasā - Develop Teacher knowledge of the teacher capabilities and what it	 Introduction experience Ito Tapasā 	- Teacher engagement and action Planned	Teressa / Malia Tuala (Massey University)	Teressa	Teacher Only Day 2 Feb 2021
looks like in the classroom context	- Deep dive into turu	 Develop examples where we can 	- Teressa, teachers		Teacher only Accord Day Queens' Birthday
- Start to implement the identified strategies within RBL in line with everyday teaching	 Refine & strengthen Ranui School everyday practice and align with RBL 	put into action			

Ongoing; Health and Safety, Finance and Property Management, Compliance & Legislation, Employment